

Project Name: CRC Photonics Laboratory, Shirley's Bay, Ottawa, Canada.

Project Description:

The CRC Photonics Laboratory was a \$6.5M high-precision purpose-built laboratory for Public Works and Government Services Canada (PWGSC).

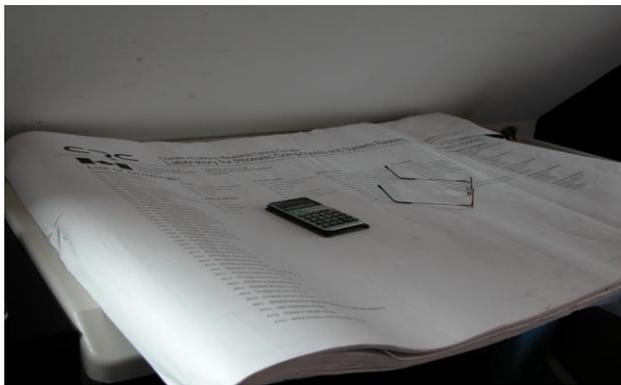
The Contractor was Ledcor Construction Services Ltd. (Ledcor).

Ledcor encountered several latent problems during the course of the work that were not anticipated by the Contract Documents or for which they alleged to have received conflicting instructions from PWGSC and their various consultants engaged to oversee the Project.

Such problems are to be expected on these types of projects.

Some claims for changes and extras submitted by Ledcor were challenged by PWGSC.

Some perceived shortcomings in the project administration by PWGSC were raised by Ledcor.



Mr. Davies' Responsibility on the Project:

Mr. Davies' role was to investigate these claims in the context of the Contract Documents and PWGSC's established administrative procedures anticipated by these documents, receive input from all participants, conduct independent review of all files both at Ledcor's offices and at PWGSC's offices, to interview Ledcor's Project Managers, Superintendents and subcontractors; the Consultants and the various Project Managers and other parties at various levels within PWGSC and to arrive at an independent assessments of the technical, financial and administrative entitlements of all affected parties (including, in some instances, those of sub-contractors as conveyed to PWGSC through Ledcor).

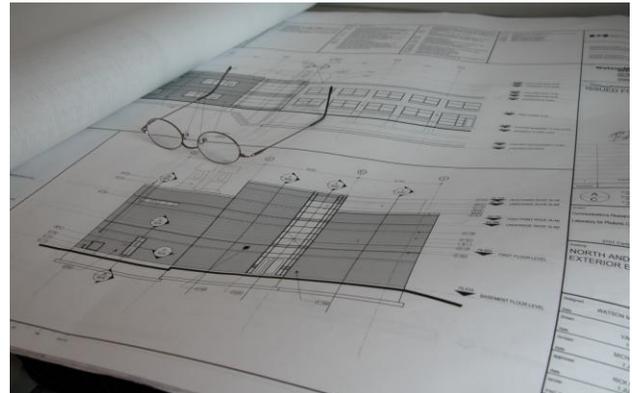
Facilitation meetings were held between interested parties and Mr. Davies' preliminary independent assessments were discussed in an open forum

without prejudice - all parties present.

The final deliverables were a series of independent reports on findings which formed the basis of settlements between the Parties.

In 21 of the 27 procedures that were performed Mr. Davies' reports have been accepted without dispute by both parties. The remaining six have proceeded to litigation founded on a delay claim advanced by Ledcor.

This is one of a series of such projects performed by Mr. Davies for PWGSC. In this instance Mr. Davies' fees were shared equally between PWGSC and Ledcor.



Relevance of the Project:

Complex multi-million dollar high – precision / heavy technical-content construction projects almost always encounter disputes that inevitably result in requests for change orders and associated costs and time extensions.

Unconventional administration procedures and delayed payments often exacerbate these problems and contribute to diminished project morale.

Without friendly intervention these disputes inevitably result in complex and costly litigation. Procedures such as those described above can significantly reduce the scope of such litigation and the associated time and costs consumed.

Timely intervention during the actual construction can further expedite resolution with the additional benefit of maintaining the project morale at a high level throughout the remaining work.

Clients: PWGSC and Ledcor Construction Ltd.,

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